

PRIVATE & CONFIDENTIAL



BIODATA:

NAME	Lawrence Low Chee Yeen
CURRENT POSITION	Founder and Director of Paramount Solutions Pte Ltd
AGE	42 years old
QUALIFICATIONS	HND in QS, BSc (Hons) QS, MSI Arb
LANGUAGES	English (<i>Proficient</i>), Chinese/Mandarin (<i>Proficient</i>) and Bahasa Malaysia
CONTACT DETAILS	Tel: +65 6687 1612 Mobile: +65 9389 7763 Email: lawrence.low@paramountsolutions.com.sg

PROFILE:

Lawrence is pro-active, results driven and qualified professional with 20 years vast experience in a plethora of construction contract and commercial domains including quantity surveying, contracts administration, commercial management and dispute resolution. Lawrence has demonstrated meticulous work standards and a high level of project delivery throughout his professional career, relying on solid organisational skills. Due to his diverse exposure, he is able to provide an effective and comprehensive solutions to the issues on hand.

Lawrence started his career as a quantity surveyor and claim consultant assisting construction companies with contract administration and dispute resolution related services. Subsequently Lawrence advanced towards prudent contracts and commercial management by implementing prudent compliance regimes. As such, Lawrence has proven his expertise in both contracts and claims management as also inclusive of commercial management. He has been simultaneously handling various dispute resolutions including Arbitration and Adjudication under the SOP Act, together with setting-up tangible and scalable operational procedures for achieving the projects and organisational objectives.

For the past 10 years, Lawrence has been taking up senior management positions and duties including being an Executive Officer and General Manager (Contracts) for a public listed (Main Board Singapore Exchange) company in Singapore, Manager (Singapore Office) for a well-known contracts consultancy firm having offices in Hong Kong and Malaysia, and Sr. Commercial Manager with a Japanese construction major. Lawrence has involved in projects of various sectors across different geographical jurisdictions in the Asia-Pacific Region (China, Indonesia, Malaysia, Singapore and Taiwan), Middle East (Dubai), Sudan and Bangladesh.

EXPERTISE:

Lawrence has vast experience working in both consultancy firms and construction companies in both pre- and post- contract stages.

Lawrence is specialised in analysing contractual and commercial risks that his clients / employers may be taking during tender stage and providing advice to his clients / employers in dealing with and mitigating such risks. He is experienced in preparing tender submissions not only commercial related submissions by also other essential technical submissions, and actively participating in negotiations during the final tendering stage.

From the experiences he gained during years of service as a construction contracts consultant, Lawrence is equipped for and specialised in preparing, submitting and presenting various forms of monetary claims including but not limited to progress claims, claims for variation works, measurements, loss and expense, prolongation costs, acceleration costs, etc. Lawrence always provide advice to his clients on effective ways in negotiating and settling those claims which his advice is always relevant and beneficial to his clients' business models.

Lawrence is experienced in drafting bespoke conditions of contracts (be it based on schedule of rates, bills of approximate quantities, lump sum fixed price, or design and build), supplementary agreements, purchase orders and consortium or joint venture agreements for both sub-contractors and main contractors.

Lawrence has years of experience in contracts administrative works and managing contracts of mega projects involving construction conglomerates.

During the many years of Lawrence taking up senior management positions, he possesses strong managing and organising skills. He has effectively lead teams of commercial managers, contracts managers, contracts administrators and quantity surveyors of all levels.

Throughout years of working in the senior management environment, Lawrence has strong communication skills and always be able to interact with clients and staffs of all levels effectively.

Lawrence is familiar with the contracts provisions of FIDIC Form of Contract (Red Book) and FIDIC EPC Form of Contract (Silver Book) with extensive practical experience in administering both forms of contracts, which were the base contracts of the high-speed rail stations / depot projects in Taiwan (from Dec 2001 to May 2003) and the coal fired power plant project in Malaysia (from Dec 2005 to Jun 2008) respectively where Lawrence was put in charge of the contracts administrations.

Lawrence is familiar with the provisions and procedural requirements of the Building and Construction Industry Security of Payment (SOP) Act in Singapore and he has practical experiences in the entire adjudication proceedings from applications to submissions, and representing clients in the adjudication conferences.

PREVIOUS EMPLOYMENT / POSITIONS HELD AND EXPERIENCE:

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| Aug 14 – present | Founder and Director of <i>Paramount Solutions Pte Ltd</i> |
| Jan 11 – Jul 14 | General Manager (Contracts) and Executive Officer of <i>TTJ Design and Engineering Pte Ltd</i> <ul style="list-style-type: none">• A steel structure contractor listed in the Main Board Singapore Exchange;• Leading the Contracts department, taking charge of all contractual and commercial aspects of the company;• Settling and resolving major contractual disputes involving the company including representing the company in various |

legal proceedings;

- Working closely with the company's CFO on various crucial financial aspects of the company including cash flow, GPM and revenues forecasts, etc.
- Being an Executive Officer of the company, actively involving in management aspects of other organization functions particularly on procurement, logistic, subsidiary office in Malaysia and IT development of the company;
- Setting-up tangible and scalable operational procedures for achieving the project and organisational objectives.

Feb 10 – Dec 10 Deputy General Manager (Contracts) of ***TTJ Design and Engineering Pte Ltd***

Apr 09 – Jan 10 Country Manager (Singapore) of ***Charlton Martin Consultants Pte Ltd***

- A group of construction contracts consultancy firms having offices in Hong Kong, Malaysia and Singapore;
- In charge of the operation of the Singapore Office;
- Responsible for the businesses and growth of the Singapore Office;
- Providing contracts consultancy services to various clients in the South East Asia region.

Jul 08 – Mar 09 Senior Commercial Manager of ***Taisei Corporation***

- Leading the Contracts Section, Quantity Surveying Section and Procurement Section of a multi-billion mixed-development (comprising retails, offices and a monorail station) project in Dubai, UAE.

Dec 05 – Jun 08 Contracts Manager of ***Taisei Corporation***

- Leading the Contracts Section and Quantity Surveying Section of a coal fired power plant 2x700MW project in Malaysia.

- Dec 97 – Nov 05 Contracts Consultant of **James R Knowles Holdings** (Construction Contracts Consultants presently owned by *Hills International Group*), providing contracts consultancy services including but not limited to:
- Preparing, presenting and settling time-related and monetary claims, defence of claims and counter claims e.g. claims for extension of time, loss and/or expense, prolongation and acceleration costs;
 - Preparing, presenting and settling Variation Works claims;
 - Drafting General and Particular conditions of contract and Joint Venture Agreement for a Malaysian contractor for its railway project in Sudan and apartment development project in Bangladesh;
 - Involving in preparing Expert Witness Report for an arbitration proceeding for a completed checkpoint project in Singapore;
 - Representing a Malaysian conglomerate as their Contracts Advisor for the national electrified double track project between Feb 2004 and Jan 2005.
- 1993 - 1995 Quantity Surveyor with local building contractors and quantity surveying consultancy firms in Malaysia.

QUALIFICATIONS:

- 2010 Member of the Singapore Institute of Arbitrators (MSI Arb).
- 1997 Graduated with honours degree in Quantity Surveying from The Nottingham Trent University, UK.
- 1996 Graduated with Higher National Diploma (HND) in Quantity Surveying from The Nottingham Trent University, UK.

PREVIOUS PROJECTS INVOLVED:

The projects Lawrence has involved where he has applied his expertise and experience effectively are diversified and broad ranged, including but not limited to:

- 1) Residential Sector:
 - Apartments development project of approximately 12 acres of land in Dhaka, Bangladesh (the Alamin City);
 - Condominiums and Housing Development Board Apartments Projects in Singapore (the Dawson, Reflections @ Keppel Bay, Duxton Plain at Pinnacle and Punggol East C38).

- 2) Commercial / Mixed Developments Sector:
 - Offices in Kuala Lumpur, Malaysia (Telekom Headquarters);
 - 5-star hotels projects in Kuala Lumpur, Malaysia (Mandarin Oriental KLCC) and Shanghai, China (Portman Ritz Carlton Hotel);
 - Mixed Development for retails and offices in Shanghai, China (Flour City);
 - Mixed Development for retails and monorail station in Dubai, UAE (Gateway Towers);
 - Mixed Development for hotels, retails and casinos in Singapore (Marina Bay Sands, the SkyParks @ MBS and Specialists' Centre / Hotel Phoenix at Orchard Road);
 - Shopping Malls and Offices in Singapore (Jurong Entertainment Centre, the Market Street Project and Mediapolis @ One North);
 - National Art Gallery in Singapore.

- 3) Petrochemical / Industrial Sector
 - Power Plants in Malaysia (Jimah Coal Fired Power Plant, Prai Combined Cycle Power Plant and Senoko Power Station);
 - Petrochemical Plants in Sarawak, Malaysia (Polycrystalline Silicon Manufacturing Plant Samalaju Industrial Park);
 - LNG Marine Facilities in Papua Irian Jaya, Indonesia (Tangguh LNG Project)
 - Seawater Intake Structure in Way Lunik, Indonesia (Lampung Power Plant);

- Petrochemical Plants in Singapore (BTR for Lanxess Butyl, Baxter Bioscience Factory, Scot and Bugis Projects, Infineum SINGA, NALCO Eastern Hemisphere Core Plant and others in Jurong Island);
 - Power Plants in Singapore (Shell Eastern Petroleum Houdini MEG Project and GMR Energy 2x400MW CCP in Jurong Island);
 - LNG Plants in Singapore (Singapore LNG Terminals in Jurong Island).
- 4) Educational Sector
- Universities in Sarawak, Malaysia (UNIMAS);
 - Institutional Centres in Singapore (Stamford American International School, Institute of Technical Education or ITE @ Ang Mo Kio and CREATE @ NUS).
- 5) Civil and Infrastructure Sector
- Dubai Maritime City – Shiplift platform and Transfer Project in Dubai, UAE;
 - Prison project in Kuching, Malaysia (WMM Kuching Prison);
 - Electrified Double Track Project in Malaysia (between Rawang and Ipoh);
 - High Speed Rail Projects in Taichung and Kaoshiung, Taiwan (Taichung Station and Tsoying Station, and Main Workshop and Wujih Depot);
 - Railway project in Sudan (Trans Africa Railway Second Track Railway Line between Khartoum and Port Sudan);
 - Marina Bayfront Bridge (Double Helix Bridge) in Singapore;
 - The Supertrees @ Garden By the Bay in Singapore;
 - Checkpoint in Singapore (Tuas Checkpoint);
 - Various MRT Stations and Depot projects in Singapore.

Please contact Lawrence Low with the contact details provided herein for any clarifications pertaining to his curriculum vitae.

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